



City Council Committee Report

To: Mayor Canfield & Members of Council

Fr: Lisa Oakes

Re: August 2011 Financial Statements

Recommendation:

That Council hereby accepts the monthly Financial Statements of the Corporation of the City of Kenora as at August 31, 2011.

Background:

Attached, for your information, please find the preliminary August 2011 summary expenditure statements for the City of Kenora, the Council department, travel statements for Council and a schedule of user fees.

With regards to the statements attached, the following points should be brought to your attention:

Expenditures

- Assuming expenditures are relatively stable over the course of the year, you
 would expect to see approximately (33%) in the % Variance column, indicating
 that the municipality's expenditures are relatively on track.
- General Government expenditures appear to be under budget, with 39% room remaining overall. The Mayor & Council department is currently running under budget with some categories in the department being under and some over. The detailed Council Travel statement indicates that Councilors are approaching or are over budget limits in some instances. The remaining general government departments are currently running under budget.
- Protection is running right on budget, although there are fluctuations that can be seen in the individual departments within each line. While fire operations are slightly under budget the police commission is over budget by 12% largely due to memberships and travel and conference. Fire vehicles and equipment are running over budget as well. Expenditures depend on maintenance requirements. Police disbandment costs were over \$55,000 in 2011 with no budget. This represents the final settlements. The actual amounts could not be determined beforehand therefore no budget amount was set up.

- Transportation is running under budget to date this year by approximately 7%. There are fluctuations that can be seen in the individual departments within each line. Since expenditures are not always consistent throughout the year in this area it is difficult to look at the total variance. Many of the other departments like roads have not completed their summer work as yet so these tend to be under budget to date. Budgeted sidewalk work of \$74,000 has not as yet been used. Bridge/culvert maintenance is over budget by over \$19,000 due to consultant's work on the Winnipeg River and Keewatin bridges. Winter control with 29% of budget remaining is over budget as well. Safety Devices maintenance is over budget by \$11,000. Wharfs are also over budget by \$7,000. Most other departments are under budget. This may change as more seasonal work is done.
- Environmental expenditures are running under budget to date by 7%. Again, individual fluctuations can be seen in the individual departments within each line. The recycling facility is over budget for hauling expense however this will be offset by an increase in revenue.
- Health expenditures are running right around budget to date. The LOTW Cemetery is currently running over budget by about 9%.
- Social and Family expenditures are running right around budget to date overall.
 Day care appears to be over budget but this will be offset by contributions from the KDSB. To date we have paid two thirds of the Pinecrest Home for the Aged requisition.
- Recreation & Cultural expenditures are within budget overall. The departments that are seasonal in nature are still under budget. The Keewatin arena expenditures appear to be over budget however, there is no budget for allocated pay in 2011. Also the Kenora Recreation Centre concession part time wages are over budget however this is offset by an increase in concession revenues.
- Planning & Development expenditures are slightly over budget by 4%. Planning
 operations and the planning advisory committee are all under budget. The
 tourism department has expanded into Special Events as well and there will
 need to be a reclassification of expenses into this new department.

Please let me know if you have any questions, or would like to see any of the department statements in further detail.

cc: Audit Committee
Colleen Neil
Warren Brinkman
Karen Brown
Jennifer Pyzer Whetter, BDO Dunwoody

Rick Perchuk

Departmental Statement

111 - Mayor and Council

January - August

| | | Current | t Year | Ü | Previous Year | | | | |
|---------------------------|--------|---------------|----------|---------------|---------------|---------------|----------|---------------|--|
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | |
| Revenues | | | | | | | | | |
| Ministry of Tourism/Rec. | 0 | 0 | 0 | 0% | 0 | 1,500 | 1,500 | 0% | |
| Mayor & Council | 10,000 | 0 | (10,000) | (100%) | 0 | 0 | 0 | 0% | |
| Revenues | 10,000 | 0 | (10,000) | (100%) | 0 | 1,500 | 1,500 | 0% | |
| Expenses | | | | | | | | | |
| Wages - Canfield | 25,925 | 15,289 | (10,636) | (41%) | 0 | 0 | 0 | 0% | |
| Wages - Lunny | 12,525 | 7,136 | (5,389) | (43%) | 0 | 0 | 0 | 0% | |
| Wages - MacKay | 12,525 | 8,030 | (4,495) | (36%) | 0 | 0 | 0 | 0% | |
| Wages - Compton | 0 | 0 | 0 | 0% | 25,925 | 16,038 | (9,887) | (38%) | |
| Wages - Van Walleghem | 0 | 0 | 0 | 0% | 12,650 | 8,582 | (4,068) | (32%) | |
| Wages - Smith | 12,525 | 7,669 | (4,856) | (39%) | 0 | 0 | 0 | 0% | |
| Wages - Roussin | 12,525 | 8,510 | (4,015) | (32%) | 0 | 0 | 0 | 0% | |
| Wages - McCann | 0 | 0 | 0 | 0% | 12,650 | 7,967 | (4,683) | (37%) | |
| Wages - Cuthbert | 0 | 0 | 0 | 0% | 12,650 | 7,967 | (4,683) | (37%) | |
| Wages - Drinkwalter | 12,525 | 7,679 | (4,846) | (39%) | 12,650 | 7,967 | (4,683) | (37%) | |
| Wages - Parson | 0 | 0 | 0 | 0% | 12,650 | 9,298 | (3,352) | (26%) | |
| Wages - McMillan | 12,525 | 6,955 | (5,570) | (44%) | 12,650 | 7,598 | (5,052) | (40%) | |
| Benefits | 9,720 | 5,747 | (3,973) | (41%) | 9,221 | 6,356 | (2,865) | (31%) | |
| Advertising | 7,700 | 4,437 | (3,263) | (42%) | 7,700 | 5,239 | (2,461) | (32%) | |
| Civic Functions | 12,500 | 3,956 | (8,544) | (68%) | 12,500 | 26,563 | 14,063 | 113% | |
| Donations | 60,800 | 53,898 | (6,902) | (11%) | 57,300 | 46,323 | (10,977) | (19%) | |
| Insurance | 2,823 | 1,384 | (1,439) | (51%) | 2,795 | 2,768 | (27) | (1%) | |
| Luncheons | 500 | 141 | (359) | (72%) | 500 | 364 | (136) | (27%) | |
| Materials and Supplies | 7,900 | 2,217 | (5,683) | (72%) | 2,900 | 2,888 | (12) | (0%) | |
| Miscellaneous | 3,500 | 1,586 | (1,914) | (55%) | 3,500 | 7,478 | 3,978 | 114% | |
| Office and Postage | 0 | 156 | 156 | 0% | 0 | 0 | 0 | 0% | |
| Promotions | 5,200 | 250 | (4,950) | (95%) | 5,200 | 176 | (5,024) | (97%) | |
| Subscriptions/Memberships | 15,544 | 15,946 | 402 | 3% | 12,986 | 11,837 | (1,149) | (9%) | |
| Telephone / Internet | 14,570 | 9,901 | (4,669) | (32%) | 14,570 | 7,951 | (6,619) | (45%) | |
| Travel & Conference | 34,000 | 22,877 | (11,123) | (33%) | 28,500 | 20,511 | (7,989) | (28%) | |
| | | | | | | | | | |

| Expenses | 275,832 | 183,764 | (92,068) | (33%) | 259,497 | 203,871 | (55,626) | (21%) |
|--|-----------|-----------|----------|-------|-----------|-----------|----------|-------|
| Excess revenue over exp (Exp over revenue) | (265,832) | (183,764) | 82,068 | (31%) | (259,497) | (202,371) | 57,126 | (22%) |

Council Travel

| January | - August |
|---------|----------|
|---------|----------|

| | | | Curr | | Previous Year | | | |
|--|----------|---------------|----------|---------------|---------------|---------------|----------|---------------|
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance |
| Council Travel | | | | | | | | |
| Trav. & Conf Canfield | 10,000 | 4,081 | (5,919) | (59%) | 0 | 0 | 0 | 0% |
| Travel & Conf Lunny | 4,000 | 3,035 | (965) | (24%) | 0 | 0 | 0 | 0% |
| Travel & Conf McKay | 4,000 | 3,630 | (370) | (9%) | 0 | 0 | 0 | 0% |
| Travel & Conf - Compton | 0 | 0 | 0 | 0% | 7,500 | 5,392 | (2,108) | (28%) |
| Trav & Conf Van Walleghem | 0 | 0 | 0 | 0% | 3,500 | 2,926 | (574) | (16%) |
| Travel & Conf Smith | 4,000 | 2,432 | (1,568) | (39%) | 0 | 0 | 0 | 0% |
| Travel & Conf Roussin | 4,000 | 5,404 | 1,404 | 35% | 0 | 0 | 0 | 0% |
| Travel & Conf - Mc Cann | 0 | 0 | 0 | 0% | 3,500 | 1,876 | (1,624) | (46%) |
| Travel & Conf Cuthbert | 0 | 0 | 0 | 0% | 3,500 | 2,023 | (1,477) | (42%) |
| Travel & Conf.Drinkwalter | 4,000 | 2,435 | (1,565) | (39%) | 3,500 | 2,046 | (1,454) | (42%) |
| Councillor Parson | 0 | 0 | 0 | 0% | 3,500 | 3,911 | 411 | 12% |
| Trav. & Conf McMillan | 4,000 | 1,861 | (2,139) | (53%) | 3,500 | 2,338 | (1,162) | (33%) |
| Council Travel | 34,000 | 22,878 | (11,122) | (33%) | 28,500 | 20,512 | (7,988) | (28%) |
| Excess revenue over exp (Exp over revenue) | (34,000) | (22,878) | 11,122 | (33%) | (28,500) | (20,512) | 7,988 | (28%) |

User Fees

| USCI I CCS | | | | | | | | | | | |
|---------------------------|-----------|---------------|-------------------|--------------------|-----------|---------------|-------------|---------------|--|--|--|
| | | Ja | nuary - A Curr | August ent Year | | | Previo | ous Year | | | |
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | | | |
| TOTAL USER FEES | | | | | • | | | | | | |
| User Charges | 9,913,060 | 6,282,217 | (3,630,843) | (37%) | 9,229,009 | 6,394,707 | (2,834,302) | (31%) | | | |
| TOTAL USER FEES | 9,913,060 | 6,282,217 | (3,630,843) | (37%) | 9,229,009 | 6,394,707 | (2,834,302) | (31%) | | | |
| GENERAL GOVERNMENT | | | | | | | | | | | |
| User Fee Election | 0 | 0 | 0 | 0% | 0 | 1,800 | 1,800 | 0% | | | |
| Administrator's Office | 0 | 0 | 0 | 0% | 16,000 | 9,955 | (6,045) | (38%) | | | |
| City Clerk | 65,060 | 47,457 | (17,603) | (27%) | 0 | 0 | 0 | 0% | | | |
| Finance | 6,000 | 8,806 | 2,806 | 47% | 56,535 | 43,437 | (13,098) | (23%) | | | |
| Rentals | 87,019 | 58,080 | (28,939) | (33%) | 95,019 | 65,804 | (29,215) | (31%) | | | |
| GENERAL GOVERNMENT | 158,079 | 114,343 | (43,736) | (28%) | 167,554 | 120,996 | (46,558) | (28%) | | | |
| | | | | | | | | | | | |
| PROTECTION | | | | | | | | | | | |
| Fire Operation User Chrg. | 81,240 | 59,587 | (21,653) | (27%) | 77,340 | 78,810 | 1,470 | 2% | | | |
| Police Force-User Charges | 0 | (8,200) | (8,200) | 0% | 0 | (5,973) | (5,973) | 0% | | | |
| OPP - User Charges | 28,850 | 12,398 | (16,452) | (57%) | 28,850 | 20,019 | (8,831) | (31%) | | | |
| OPP - User Charges | 50 | 0 | (50) | (100%) | 50 | 0 | (50) | (100%) | | | |
| KPS Disbandment | 0 | 0 | 0 | 0% | 0 | 11,246 | 11,246 | 0% | | | |
| Animal Control-User Fees | 7,500 | 9,459 | 1,959 | 26% | 12,585 | 5,749 | (6,836) | (54%) | | | |
| Build Inspect. User Fees | 90,000 | 63,643 | (26,357) | (29%) | 118,400 | 63,733 | (54,667) | (46%) | | | |
| 911 Emergency Access | 5,477 | 0 | (5,477) | (100%) | 0 | 5,477 | 5,477 | 0% | | | |
| Provincial Offences | 234,869 | 0 | (234,869) | (100%) | 266,605 | 0 | (266,605) | (100%) | | | |

447,986

136,887 (311,099)

(69%)

503,830

179,061 (324,769)

PROTECTION

(64%)

User Fees

| | | Jai | ıuary - A | ugust | | | | |
|----------------------------------|-----------|---------------|-------------|---------------|-----------|---------------|-------------|---------------|
| | | | Curr | ent Year | | | Previo | ous Year |
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance |
| TRANSPORTATION | | | | | | | | |
| Roads Maintenance | 6,500 | 4,570 | (1,930) | (30%) | 13,300 | 6,300 | (7,000) | (53%) |
| Convent Trans User Charge | 100,000 | 67,551 | (32,449) | (32%) | 110,000 | 48,863 | (61,137) | (56%) |
| Metered Park - User Fees | 310,000 | 213,436 | (96,564) | (31%) | 285,000 | 214,270 | (70,730) | (25%) |
| Parking User Fees | 137,618 | 102,356 | (35,262) | (26%) | 158,620 | 95,456 | (63,164) | (40%) |
| Chipman Parking User Fees | 11,000 | 10,798 | (202) | (2%) | 11,000 | 10,359 | (641) | (6%) |
| Docks - User Fees | 36,000 | 43,113 | 7,113 | 20% | 24,900 | 34,538 | 9,638 | 39% |
| Wharfs - User Fees | 14,543 | 22,959 | 8,416 | 58% | 22,991 | 23,119 | 128 | 1% |
| PW Barsky Fac-W/O Bill | 101,631 | 24,334 | (77,297) | (76%) | 101,631 | 70,578 | (31,053) | (31%) |
| User Fee Warehouse | 15,000 | 7,936 | (7,064) | (47%) | 55,000 | 9,492 | (45,508) | (83%) |
| Engineering | 1,500 | 1,547 | 47 | 3% | 6,000 | 5,960 | (40) | (1%) |
| TRANSPORTATION | 733,792 | 498,600 | (235,192) | (32%) | 788,442 | 518,935 | (269,507) | (34%) |
| ENVIRONMENTAL Sanitary Surcharge | 2,380,499 | 1,516,244 | (864,255) | (36%) | 2,316,735 | 1,574,722 | (742,013) | (32%) |
| User Fee Kenora Waterwork | 2,570,419 | 1,588,369 | (982,050) | (38%) | 2,435,196 | 1,662,356 | (772,840) | (32%) |
| Garbage Collect. User Chg | 213,000 | 150,977 | (62,023) | (29%) | 202,000 | 145,572 | (56,428) | (28%) |
| HHWD User Charges | 3,200 | 0 | (3,200) | (100%) | 3,200 | 3,240 | 40 | 1% |
| Transfer Facility | 1,100,000 | 716,591 | (383,409) | (35%) | 958,000 | 751,335 | (206,665) | (22%) |
| Blue Box Collection | 35,700 | 22,867 | (12,833) | (36%) | 35,700 | 20,172 | (15,528) | (43%) |
| Kenora Area Landfill | 420,000 | 244,538 | (175,462) | (42%) | 413,000 | 265,883 | (147,117) | (36%) |
| Recycling Facility | 0 | 3,492 | 3,492 | 0% | 0 | 0 | 0 | 0% |
| ENVIRONMENTAL | 6,722,818 | 4,243,078 | (2,479,740) | (37%) | 6,363,831 | 4,423,280 | (1,940,551) | (30%) |

User Fees

| | | Jan | uary - A | ugust | | | | | |
|------------------------------|-----------|---------------|-----------|---------------|-------------|---------------|-----------|---------------|--|
| | | | Curre | ent Year | Previous Ye | | | | |
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | |
| SOCIAL & FAMILY | | | | | | | | | |
| User Fees Day Care | 164,000 | 118,184 | (45,816) | (28%) | 156,752 | 120,108 | (36,644) | (23%) | |
| User Fees After School Pr | 98,000 | 77,878 | (20,122) | (21%) | 95,000 | 69,010 | (25,990) | (27%) | |
| User Fees Summer Day Camp | 25,000 | 28,411 | 3,411 | 14% | 20,000 | 25,205 | 5,205 | 26% | |
| SOCIAL & FAMILY | 287,000 | 224,473 | (62,527) | (22%) | 271,752 | 214,323 | (57,429) | (21%) | |
| | | | | | | | | | |
| RECREATION & CULTURAL | | | | | | | | | |
| Parks User Charges | 1,000 | 900 | (100) | (10%) | 700 | 2,330 | 1,630 | 233% | |
| Anicinabe Park | 21,855 | 10,928 | (10,927) | (50%) | 20,600 | 20,600 | 0 | 0% | |
| Norman Park | 500 | 0 | (500) | (100%) | 0 | 500 | 500 | 0% | |
| Harbourfront | 2,000 | 0 | (2,000) | (100%) | 2,000 | 0 | (2,000) | (100%) | |
| Ballfields | 6,000 | 5,805 | (195) | (3%) | 5,000 | 7,109 | 2,109 | 42% | |
| KAR Street Programs | 28,500 | 31,433 | 2,933 | 10% | 75,000 | 47,547 | (27,453) | (37%) | |
| KRC Complex | 432,900 | 335,277 | (97,623) | (23%) | 435,900 | 313,823 | (122,077) | (28%) | |
| Thistle Arena | 180,000 | 116,420 | (63,580) | (35%) | 176,800 | 103,956 | (72,844) | (41%) | |
| MSFC Pool User Charges | 136,000 | 102,102 | (33,898) | (25%) | 144,000 | 90,801 | (53,199) | (37%) | |
| KRC External User Charges | 6,000 | 8,174 | 2,174 | 36% | 5,000 | 6,546 | 1,546 | 31% | |
| KM - Arena & Complex | 232,000 | 149,183 | (82,817) | (36%) | 202,000 | 144,443 | (57,557) | (28%) | |
| Recreation Programs | 20,000 | 11,538 | (8,462) | (42%) | 12,400 | 21,482 | 9,082 | 73% | |
| Fitness Centre | 27,000 | 11,339 | (15,661) | (58%) | 20,000 | 7,409 | (12,591) | (63%) | |
| Diamonds & Ice Tournament | 0 | 15,717 | 15,717 | 0% | . 0 | 21,683 | 21,683 | 0% | |
| RECREATION & CULTURAL | 1,093,755 | 798,816 | (294,939) | (27%) | 1,099,400 | 788,229 | (311,171) | (28%) | |

Tourism - User Charges

Special Events

PLANNING &

DEVELOPMENT

183,000

250,230

469,630

152,638

User Fees

(30,362)

20,825 (229,405)

212,078 (257,552)

| January - August | | | | | | | | | | |
|-------------------------|--------|---------------|----------|---------------|--------|---------------|----------|---------------|--|--|
| | | Previous Year | | | | | | | | |
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | | |
| PLANNING & DEVELOPMENT | | | | | | | | | | |
| Sales, Fees. Ser Charge | 22,600 | 21,100 | (1,500) | (7%) | 19,700 | 13,680 | (6,020) | (31%) | | |
| Planning Advisory Comm. | 13,800 | 10,325 | (3,475) | (25%) | 13,500 | 13,500 | 0 | 0% | | |
| Ec Dev - User Charges | 0 | 7,190 | 7,190 | 0% | 0 | 0 | 0 | 0% | | |

(17%)

(92%)

(55%)

1,000

34,200

0

67,793

94,973

0

66,793

60,773

0

6,679%

0%

178%

January - August

| | | | | Previous Year | | | | |
|------------------------|------------|---------------|--------------|---------------|------------|---------------|--------------|---------------|
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance |
| CITY OF KENORA | | | | | | | | |
| General Government | 2,566,645 | 1,569,147 | (997,498) | (39%) | 2,484,378 | 1,706,439 | (777,939) | (31%) |
| Protection | 9,028,406 | 5,927,002 | (3,101,404) | (34%) | 8,760,713 | 5,858,981 | (2,901,732) | (33%) |
| Transportation | 4,069,107 | 2,433,887 | (1,635,220) | (40%) | 4,386,736 | 2,795,372 | (1,591,364) | (36%) |
| Environmental | 6,221,386 | 3,755,205 | (2,466,181) | (40%) | 5,945,496 | 3,953,490 | (1,992,006) | (34%) |
| Health | 1,797,751 | 1,207,613 | (590,138) | (33%) | 1,633,401 | 1,177,993 | (455,408) | (28%) |
| Social & Family | 3,687,638 | 2,360,611 | (1,327,027) | (36%) | 3,486,214 | 2,336,927 | (1,149,287) | (33%) |
| Recreation & Cultural | 4,530,946 | 2,971,953 | (1,558,993) | (34%) | 4,760,694 | 3,129,915 | (1,630,779) | (34%) |
| Planning & Development | 1,378,683 | 982,839 | (395,844) | (29%) | 998,684 | 740,476 | (258,208) | (26%) |
| CITY OF KENORA | 33,280,562 | 21,208,257 | (12,072,305) | (36%) | 32,456,316 | 21,699,593 | (10,756,723) | (33%) |

| | January - August | | | | | | | | | | |
|---------------------------|------------------|---------------|-----------|---------------|-----------|---------------|---------------|---------------|--|--|--|
| | | | Curr | ent Year | | | Previous Year | | | | |
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | | | |
| General Government | | | | | | | | | | | |
| Mayor and Council | 275,832 | 183,765 | (92,067) | (33%) | 259,497 | 203,870 | (55,627) | (21%) | | | |
| Municipal Elections | 1,250 | 1,336 | 86 | 7% | 58,650 | 11,050 | (47,600) | (81%) | | | |
| Administrator's Office | 411,957 | 262,661 | (149,296) | (36%) | 386,465 | 261,581 | (124,884) | (32%) | | | |
| City Clerk | 255,353 | 149,237 | (106,116) | (42%) | 0 | 0 | 0 | 0% | | | |
| Human Resources | 235,615 | 143,089 | (92,526) | (39%) | 216,385 | 130,457 | (85,928) | (40%) | | | |
| Building & Grounds Mtnce. | 98,716 | 15,217 | (83,499) | (85%) | 74,167 | 77,768 | 3,601 | 5% | | | |
| Finance | 878,068 | 546,268 | (331,800) | (38%) | 1,463,073 | 1,003,158 | (459,915) | (31%) | | | |
| Information Technology | 383,723 | 243,207 | (140,516) | (37%) | 0 | 0 | 0 | 0% | | | |
| Rentals | 26,131 | 24,368 | (1,763) | (7%) | 26,141 | 18,555 | (7,586) | (29%) | | | |
| General Government | 2,566,645 | 1,569,148 | (997,497) | (39%) | 2,484,378 | 1,706,439 | (777,939) | (31%) | | | |

| January | - August |
|---------|----------|
| | . * 7 |

| | | | Curr | ent Year | | Previous Y | | | |
|------------------------------|-----------|---------------|-------------|---------------|-----------|---------------|-------------|---------------|--|
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | |
| Protection | | | | | | | | | |
| Fire Operations | 1,763,966 | 1,066,422 | (697,544) | (40%) | 1,759,164 | 1,116,311 | (642,853) | (37%) | |
| Fire Vehicles & Equipment | 28,000 | 33,582 | 5,582 | 20% | 28,000 | 22,492 | (5,508) | (20%) | |
| Kenora Police Force | 0 | 38 | 38 | 0% | 29,421 | 558 | (28,863) | (98%) | |
| Police Commission | 18,135 | 14,400 | (3,735) | (21%) | 24,415 | 13,065 | (11,350) | (46%) | |
| OPP | 6,705,094 | 4,459,335 (| (2,245,759) | (33%) | 6,439,426 | 4,283,847 | (2,155,579) | (33%) | |
| KPS Disbandment | 0 | 55,092 | 55,092 | 0% | 0 | 123,424 | 123,424 | 0% | |
| Police Building | 85,023 | 47,611 | (37,412) | (44%) | 81,438 | 54,196 | (27,242) | (33%) | |
| Animal Control | 152,662 | 96,952 | (55,710) | (36%) | 126,112 | 81,959 | (44,153) | (35%) | |
| Animal Control Vehicles | 11,310 | 6,860 | (4,450) | (39%) | (5,600) | 4,927 | 10,527 | (188%) | |
| Building Inspection | 171,615 | 118,439 | (53,176) | (31%) | 165,815 | 128,366 | (37,449) | (23%) | |
| Building Vehicles | (8,094) | 877 | 8,971 | (111%) | 2,711 | (4,726) | (7,437) | (274%) | |
| Facilities & Property Mgt | 50,365 | 9,837 | (40,528) | (80%) | 55,254 | 7,864 | (47,390) | (86%) | |
| Emergency Measures | 12,500 | 5,978 | (6,522) | (52%) | 16,700 | 5,489 | (11,211) | (67%) | |
| 911 Emergency Access | 12,245 | 7,746 | (4,499) | (37%) | 10,745 | 12,131 | 1,386 | 13% | |
| Health & Safety Committee | 25,585 | 3,833 | (21,752) | (85%) | 27,112 | 9,078 | (18,034) | (67%) | |
| Protection | 9,028,406 | 5,927,002 | (3,101,404) | (34%) | 8,760,713 | 5,858,981 | (2,901,732) | (33%) | |

| | | | Curr | ent Year | ar Previous | | | | |
|------------------------------|-----------|---------------|-------------|---------------|-------------|---------------|-------------|---------------|--|
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | |
| Transportation | | | | | | | | | |
| Roads Maintenance | 763,837 | 406,510 | (357,327) | (47%) | 660,244 | 467,186 | (193,058) | (29%) | |
| Mainten Bridge/Culvert | 16,000 | 35,641 | 19,641 | 123% | 162,449 | 79,594 | (82,855) | (51%) | |
| Maintenance-Paved Roads | 485,544 | 233,950 | (251,594) | (52%) | 487,773 | 327,078 | (160,695) | (33%) | |
| Mainten-Surface Treated | 154,052 | 59,681 | (94,371) | (61%) | 184,729 | 129,476 | (55,253) | (30%) | |
| Maintenance - Loosetop | 272,064 | 164,600 | (107,464) | (39%) | 288,310 | 206,933 | (81,377) | (28%) | |
| Mainten Winter Control | 805,250 | 573,549 | (231,701) | (29%) | 842,100 | 555,823 | (286,277) | (34%) | |
| MaintenSafety Devices | 233,032 | 166,507 | (66,525) | (29%) | 259,532 | 147,338 | (112,194) | (43%) | |
| Conventional Transit | 233,757 | 140,857 | (92,900) | (40%) | 222,013 | 129,769 | (92,244) | (42%) | |
| Handi Transit | 81,803 | 54,535 | (27,268) | (33%) | 81,803 | 54,535 | (27,268) | (33%) | |
| Metered Parking | 189,145 | 124,909 | (64,236) | (34%) | 177,286 | 122,253 | (55,033) | (31%) | |
| Parking Rentals | 73,869 | 51,831 | (22,038) | (30%) | 81,430 | 59,510 | (21,920) | (27%) | |
| Chipman St Parking Lot | 500 | 898 | 398 | 80% | 7,250 | 65 | (7,185) | (99%) | |
| Metered Parking Vehicles | 0 | 223 | 223 | 0% | 0 | 357 | 357 | 0% | |
| Streetlighting | 330,500 | 182,954 | (147,546) | (45%) | 294,200 | 201,695 | (92,505) | (31%) | |
| Docks | 51,625 | 53,016 | 1,391 | 3% | 47,602 | 50,492 | 2,890 | 6% | |
| Wharfs | 14,543 | 17,385 | 2,842 | 20% | 21,431 | 16,496 | (4,935) | (23%) | |
| PW Barsky Facility | 146,448 | 61,546 | (84,902) | (58%) | 165,368 | 109,840 | (55,528) | (34%) | |
| Warehouse | 77,987 | 52,449 | (25,538) | (33%) | 91,186 | 65,391 | (25,795) | (28%) | |
| Garage & Shop | 118,491 | 66,422 | (52,069) | (44%) | 143,780 | 89,236 | (54,544) | (38%) | |
| Vehicles & Equipment | (489,446) | (267,075) | 222,371 | (45%) | (432,254) | (366,707) | 65,547 | (15%) | |
| Public Works Central | 0 | 12 | 12 | 0% | 0 | 0 | 0 | 0% | |
| Engineering | 400,004 | 192,704 | (207,300) | (52%) | 498,462 | 276,658 | (221,804) | (44%) | |
| Operations Administration | 110,102 | 60,784 | (49,318) | (45%) | 102,042 | 72,353 | (29,689) | (29%) | |
| Transportation | 4,069,107 | 2,433,888 | (1,635,219) | (40%) | 4,386,736 | 2,795,371 | (1,591,365) | (36%) | |

| January | - August |
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| | Current Year | | | | | | Previous Year | | | |
|------------------------------|--------------|---------------|-------------|---------------|-----------|---------------|---------------|---------------|--|--|
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | | |
| Environmental | | | | | | | | | | |
| Kenora Sanitary | 1,530,045 | 846,099 | (683,946) | (45%) | 1,318,892 | 852,033 | (466,859) | (35%) | | |
| Sewer Lift Stations | 161,000 | 117,306 | (43,694) | (27%) | 131,200 | 148,002 | 16,802 | 13% | | |
| Sewage Treatment Plant | 848,646 | 537,456 | (311,190) | (37%) | 755,723 | 586,236 | (169,487) | (22%) | | |
| Water & Sewer Veh. & Eq. | (35,104) | (56,048) | (20,944) | 60% | (37,604) | (89,364) | (51,760) | 138% | | |
| Storm Sewers | 222,010 | 82,157 | (139,853) | (63%) | 222,826 | 119,661 | (103, 165) | (46%) | | |
| Kenora Waterworks | 1,129,092 | 669,497 | (459,595) | (41%) | 1,082,049 | 802,492 | (279,557) | (26%) | | |
| Water Standpipe & Booster | 56,000 | 24,339 | (31,661) | (57%) | 27,900 | 21,218 | (6,682) | (24%) | | |
| Water Treatment Plant | 854,424 | 598,072 | (256,352) | (30%) | 885,169 | 581,222 | (303,947) | (34%) | | |
| Garbage Collection | 280,021 | 145,720 | (134,301) | (48%) | 326,929 | 136,694 | (190,235) | (58%) | | |
| Hazardous Waste Day | 36,049 | 0 | (36,049) | (100%) | 26,749 | 109 | (26,640) | (100%) | | |
| Transfer Facility | 753,069 | 562,334 | (190,735) | (25%) | 599,307 | 539,653 | (59,654) | (10%) | | |
| Blue Box Collection | 173,059 | 107,844 | (65,215) | (38%) | 129,688 | 113,507 | (16,181) | (12%) | | |
| Kenora Area Landfill | 278,113 | 161,199 | (116,914) | (42%) | 306,351 | 157,834 | (148,517) | (48%) | | |
| Tri-Municipal Landfill | 10,301 | 1,815 | (8,486) | (82%) | 10,301 | 3,500 | (6,801) | (66%) | | |
| SW Vehicles & Equipment | (374,878) | (277,692) | 97,186 | (26%) | (197,273) | (226,058) | (28,785) | 15% | | |
| Recycling Facility | 175,425 | 147,876 | (27,549) | (16%) | 233,477 | 125,478 | (107,999) | (46%) | | |
| 4 R Initiatives | 0 | 4,208 | 4,208 | 0% | 0 | 0 | 0 | 0% | | |
| Solid Waste Supervisor | 124,114 | 83,023 | (41,091) | (33%) | 123,812 | 81,273 | (42,539) | (34%) | | |
| Environmental | 6,221,386 | 3,755,205 | (2,466,181) | (40%) | 5,945,496 | 3,953,490 | (1,992,006) | (34%) | | |

| January | - August |
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| | Current Year | | | | | | | Previous Year | |
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | |
| Health | | | | | | | | | |
| Northwest Health Unit | 673,746 | 449,164 | (224,582) | (33%) | 728,783 | 485,855 | (242,928) | (33%) | |
| Ambulance | 1,024,783 | 683,186 | (341,597) | (33%) | 793,510 | 599,640 | (193,870) | (24%) | |
| Lake Woods Cemetery | 97,922 | 73,963 | (23,959) | (24%) | 109,808 | 91,198 | (18,610) | (17%) | |
| St. Nich. Ukr. Cemetery | 1,300 | 1,300 | 0 | 0% | 1,300 | 1,300 | 0 | 0% | |
| Health | 1,797,751 | 1,207,613 | (590,138) | (33%) | 1,633,401 | 1,177,993 | (455,408) | (28%) | |

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| | Current Year | | | | | | | ous Year | |
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | |
| Social & Family | | | | | | | | | |
| Ontario Works | 656,160 | 295,028 | (361,132) | (55%) | 615,904 | 408,808 | (207,096) | (34%) | |
| Welfare Administration | 0 | 4,787 | 4,787 | 0% | 0 | 5,274 | 5,274 | 0% | |
| Home For The Aged | 1,383,350 | 922,234 | (461,116) | (33%) | 1,385,983 | 909,129 | (476,854) | (34%) | |
| Kenora Day Care | 237,604 | 203,576 | (34,028) | (14%) | 205,412 | 141,377 | (64,035) | (31%) | |
| After School Program | 94,866 | 58,376 | (36,490) | (38%) | 51,172 | 54,141 | 2,969 | 6% | |
| Summer Day Camp | 19,638 | 12,596 | (7,042) | (36%) | 14,202 | 12,514 | (1,688) | (12%) | |
| Child Care | 158,183 | 105,456 | (52,727) | (33%) | 160,723 | 103,778 | (56,945) | (35%) | |
| Social Housing | 1,137,837 | 758,558 | (379,279) | (33%) | 1,052,818 | 701,906 | (350,912) | (33%) | |
| Social & Family | 3,687,638 | 2,360,611 | (1,327,027) | (36%) | 3,486,214 | 2,336,927 | (1,149,287) | (33%) | |

| 1 Cport to Country | | | | | | | | | | | |
|------------------------------|-----------|---------------|-----------|---------------|-----------|---------------|-----------|---------------|--|--|--|
| January - August | | | | | | | | | | | |
| | | | | Previous Year | | | | | | | |
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | | | |
| Recreation & | | | | | | | | | | | |
| Parks | 348,909 | 172,890 | (176,019) | (50%) | 342,035 | 221,206 | (120,829) | (35%) | | | |
| Parks Vehicles & Equip. | 9,305 | 11,267 | 1,962 | 21% | 8,722 | 19,278 | 10,556 | 121% | | | |
| Anicinabe Park | 21,608 | 12,953 | (8,655) | (40%) | 20,617 | 18,428 | (2,189) | (11%) | | | |
| Coney Island Park | 28,064 | 18,204 | (9,860) | (35%) | 28,064 | 19,286 | (8,778) | (31%) | | | |
| Norman Park | 5,168 | 3,194 | (1,974) | (38%) | 5,168 | 3,577 | (1,591) | (31%) | | | |
| Harbourfront | 137,243 | 106,167 | (31,076) | (23%) | 167,183 | 105,243 | (61,940) | (37%) | | | |
| Ballfields | 50,764 | 43,474 | (7,290) | (14%) | 49,861 | 38,033 | (11,828) | (24%) | | | |
| KAR - Street Programs | 183,000 | 98,050 | (84,950) | (46%) | 239,000 | 155,980 | (83,020) | (35%) | | | |
| Kenora Assem of Resoures | 151,500 | 101,000 | (50,500) | (33%) | 136,500 | 91,000 | (45,500) | (33%) | | | |
| Rec. Vehicles & Equipment | 20,911 | 18,713 | (2,198) | (11%) | 22,898 | 12,880 | (10,018) | (44%) | | | |
| KRC Complex | 1,692,340 | 1,075,686 | (616,654) | (36%) | 1,500,705 | 1,069,828 | (430,877) | (29%) | | | |
| Comm Services & Fac Mgmt. | 0 | 0 | 0 | 0% | 0 | 41 | 41 | 0% | | | |
| Thistle Arena | 104,641 | 79,421 | (25,220) | (24%) | 183,586 | 62,682 | (120,904) | (66%) | | | |
| MSFC Pool | 585,052 | 376,153 | (208,899) | (36%) | 658,346 | 405,525 | (252,821) | (38%) | | | |
| KRC Concession | 6,717 | 8,070 | 1,353 | 20% | 23,633 | 15,154 | (8,479) | (36%) | | | |
| KRC External Facilities | 23,200 | 18,677 | (4,523) | (19%) | 22,326 | 22,890 | 564 | 3% | | | |
| KM - Arena & Complex | 183,577 | 141,866 | (41,711) | (23%) | 333,122 | 206,923 | (126,199) | (38%) | | | |
| KM Concession | 500 | 0 | (500) | (100%) | 500 | 258 | (242) | (48%) | | | |
| JM Arena | 20,030 | 10,359 | (9,671) | (48%) | 26,999 | 11,349 | (15,650) | (58%) | | | |
| Recreation Programs | 6,500 | 1,906 | (4,594) | (71%) | 5,070 | 4,484 | (586) | (12%) | | | |
| Fitness Centre | 130,909 | 78,275 | (52,634) | (40%) | 106,254 | 76,512 | (29,742) | (28%) | | | |
| Diamonds & Ice Tournament | 0 | 8,061 | 8,061 | 0% | 0 | 7,483 | 7,483 | 0% | | | |
| Community Events | 3,150 | 3,255 | 105 | 3% | 1,376 | 1,311 | (65) | (5%) | | | |
| Teams & Clubs | 24,000 | 25,556 | 1,556 | 6% | 24,000 | 24,248 | 248 | 1% | | | |
| Public Library | 566,785 | 377,857 | (188,928) | (33%) | 592,802 | 369,810 | (222,992) | (38%) | | | |
| Lake Of The Wood Museum | 227,073 | 180,902 | (46,171) | (20%) | 261,927 | 166,504 | (95,423) | (36%) | | | |

4,530,946 2,971,956 (1,558,990)

Recreation &

(34%)

(34%) 4,760,694 3,129,913 (1,630,781)

| January - August | | | | | | | | | |
|------------------------------|-----------|---------------|-----------|---------------|---------|---------------|-----------|---------------|--|
| | | Current Year | | | | | | | |
| | Budget | YTD Actual | Variance | % Variance | Budget | YTD Actual | Variance | % Variance | |
| Planning & Development | | | | | | | | | |
| Planning Operations | 113,052 | 64,236 | (48,816) | (43%) | 149,647 | 112,498 | (37,149) | (25%) | |
| Planning Advisory Comm. | 12,260 | 5,291 | (6,969) | (57%) | 10,110 | 7,719 | (2,391) | (24%) | |
| Business Enterprise Cent. | 179,720 | 124,510 | (55,210) | (31%) | 131,083 | 87,407 | (43,676) | (33%) | |
| Economic Development | 282,956 | 186,136 | (96,820) | (34%) | 306,129 | 159,013 | (147,116) | (48%) | |
| LOTW Labour Action Centre | 0 | 0 | 0 | 0% | 0 | 103,761 | 103,761 | 0% | |
| Tourism | 474,823 | 500,091 | 25,268 | 5% | 276,715 | 247,522 | (29,193) | (11%) | |
| Special Events | 315,872 | 102,575 | (213,297) | (68%) | 0 | 0 | 0 | 0% | |
| Infrastructure | 0 | 0 | 0 | 0% | 100,000 | 22,555 | (77,445) | (77%) | |
| Planning & Development | 1,378,683 | 982,839 | (395,844) | (29%) | 973,684 | 740,475 | (233,209) | (24%) | |